Wasatch Front Waste and Recycling District 2024 Budget

Our Mission: Provide sustainable quality integrated waste and recycling collection services for the health and safety of our community...because not everything fits in the can.

Our Vision: A sustainable, integrated organization that provides for the welfare of our community.











2024 Budget Introduction

Continue the variety of services for our residents that include the following:

Weekly curbside garbage and recycling collections, Seasonal Container Reservation Program (SCRP) with the goal of 60 container deliveries per day. (Mid-April through September).

Seasonal Services: Central leaf bag collections and curbside Christmas tree collections. Landfill Vouchers for a residential truck, car, or trailer loads. Central glass collections.

Provide the discounted trailer rentals for bulk waste at \$190.00 and green waste at \$55.00. These services are subsidized by a portion of the monthly fee. (Roughly \$0.47 per home/month/\$5.64 annual depending on the number of rentals)

Continue Subscription Green and Glass Collections. These costs are covered by a separate fees.

Priorities include but are not limited to the following:

Effectively manage the continued increasing costs associated with the labor markets, fuel prices, maintenance shop rates, landfill fees for waste disposal and processing fees for recycling.

Continued evaluations for improved efficiencies with the use of technologies and rerouting based upon workloads.

Evaluation of our current data base systems for time keeping, payroll, human resource info system, G/L and billing. Recommendations by March 2024.

Support the EO Training and Safety Programs to boost retention.

Evaluate the effectiveness of the Equipment Operator (EO) Apprentice Program.

Effectively manage an aging fleet due to delays on truck purchases.

Account for the costs of front load truck collections for non-residential/special services and the Town of Brighton.

Fee increases are proposed for 2024. Town of Brighton \$2.00 per home per month increase, and various increases per container as outline in the 2024 fee schedule.









2024 Personnel Budget Highlights

Wage and Salary Adjustment Options:

6% total salary increase that includes a 4% Cost of Living Adjustment (COLA) to stay within competing salary markets, and a 2.0% merit increase for employees meeting their respective job expectations on their anniversary date.

- Continue the one (1) time lump sum amounts for employees at top of their salary ranges as an annual performance incentive. (These are employees who are not eligible for the 2.0 % merit increase.)
 - Supervisory to Executive Positions: \$2,500.00.
 - All Other Positions: \$2,000.00.
- Increased Wages for all Seasonal/Temp Staff for SCRP and Seasonal Services to meet markets and boost recruitment/retention.

Full-Time Equivalent (FTE) Allocations:

Add one (1) CDL Equipment Operator to account for the Training Coordinator reclass in 2023. Increasing from 99 FTEs to 100 FTEs.

Health Insurance with Low Deductibles:

9.65% increase in health and dental premiums. Increased from 3-4% for the past 3 years.

Continued 80/20 Premium Share for traditional and 100% for high deductible.

Deductibles:

Traditional: \$750 single & \$1,500 family. Increased from \$500/\$1,000.

High Deductible: \$2,000 single & \$4,000 family.

URS Retirement Plan Rates:

• Tier 1: 2024: 17.97%. 2023: 17.97%.

Tier 2: 2024: 16.19%. 2023: 16.19%.





2024 Operations Budget Highlights

Customer Service

- QR Code for Landfill Vouchers Paperless Use. Expand to codes for cities and their respective code enforcement during 2024.
- Community Education and Outreach to boost responsible recycling efforts.
- Restructure and reroute to assist with workloads and reduce missed streets.

Risk Management & Loss Prevention

- Training calendar for key staff to gain FEMA and ICS knowledge and certifications.
- Trainings and interventions to increase personal safety and reduce injuries.
- IT and Cyber Security Trainings through the contracted vendor.

Manage Increased Garbage Disposal Fees:

- Trans-Jordan: July 1st \$2.00-ton, est. \$49,200 annual.
- SL Valley Transfer Station: \$2.00-ton, est. \$163,000 annual.
- SL Valley Landfill Increase: \$2.00-ton, est. \$43,000 annual.
- An estimated \$255,200.00 annual increase from 2023. Total budget \$4.5 million.

Manage Increased Recycling Processing Fees While Meeting Goals to Increase Landfill Diversion Rates:

- Dedicate the needed resources for Recycling Education to increase correct recycling and increase diversion rates.
- Increase the number of Central Glass Collection Sites.
- Increase Green Waste and Glass Subscribers.
- Recycling processing fees budgeted at \$1.4 million.
- Monitor commodity markets and work to stay within or below budgeted amounts by increasing commodities and increasing the clean rates.
 - We are seeing a high 80 percentile for clean recycling, which helps to keep processing fees as low as possible.

Wasatch Front Waste and Recycling District 2024 Budget

Charges For Services	•			2023		urrent Year 2023		Budget 2024	of Budget 2024
	Φ.								
Nan On anating Day on the	\$	21,649,212	\$	24,311,600	\$	24,578,376	\$	24,874,200	
Non Operating Revenues		214,240		138,000		1,033,854		652,800	
Jse of Fund Balance		-		1,511,200		-		3,388,200	
Total	\$	21,863,452	\$	25,960,800	\$	25,612,230	\$	28,915,200	
ses									
Personnel Exp. (wages, OT,benefits,WC,pension,etc)	\$	7,443,215	\$	10,755,400	\$	9,958,765	\$	11,743,600	40.61%
Fuel		1,213,416		1,279,000		1,398,113		1,593,700	5.51%
Maintenance		3,554,944		3,697,000		3,772,281		4,074,000	14.09%
Disposal Fees SL County		3,229,178		3,411,700		3,650,794		3,760,200	13.00%
Disposal Fees TransJordan and Other		908,082		1,009,900		596,433		742,400	2.57%
Recycling Fees		692,481		840,000		1,351,798		1,476,000	5.11%
Can & Container Purchases		406,030		623,400		525,577		614,000	2.12%
County Interlocal IT/Phone Services		219,057		225,900		220,711		230,800	0.80%
SLC Land Lease		1,600		1,700		1,600		1,700	0.01%
County Interlocal Shared Bldg Costs		333,428		267,800		276,551		284,800	0.98%
County Interlocal Operations/Truck Lease		276,541		177,400		177,434		142,300	0.49%
Attorney/Legal		34,251		43,400		36,208		37,300	0.13%
Property Insurance/Claims		203,357		214,500		240,229		285,200	0.99%
Other (merchant/bank fees, mailing, postage, office, website, etc.)		1,213,418		1,243,800		1,250,723		1,320,900	4.57%
Depreciation		2,219,579		2,105,300		2,119,165		2,543,700	8.80%
nterest Expense		72,374		64,600		64,639		64,600	0.22%
xpenses	\$	22,020,951	\$	25,960,800	\$	25,641,021	\$	28,915,200	100.00%
ues Less Expenses	\$	(157,499)	\$	-	\$	(28,791)	\$	-	
I Expenditures	\$	(682,356)	\$	(5,350,976)	\$	(1,558,826)	\$	(6,017,922)	
	Personnel Exp. (wages, OT,benefits,WC,pension,etc) Fuel Maintenance Disposal Fees SL County Disposal Fees TransJordan and Other Recycling Fees Can & Container Purchases County Interlocal IT/Phone Services SLC Land Lease County Interlocal Shared Bldg Costs County Interlocal Operations/Truck Lease Attorney/Legal Property Insurance/Claims Other (merchant/bank fees, mailing, postage, office, website, etc.) Depreciation Interest Expense Expenses Jues Less Expenses Il Expenditures	Personnel Exp. (wages, OT,benefits,WC,pension,etc) Fuel Maintenance Disposal Fees SL County Disposal Fees TransJordan and Other Recycling Fees Can & Container Purchases County Interlocal IT/Phone Services SLC Land Lease County Interlocal Shared Bldg Costs County Interlocal Operations/Truck Lease Attorney/Legal Property Insurance/Claims Other (merchant/bank fees, mailing, postage, office, website, etc.) Depreciation Interest Expense Expenses Sumes Less Expenses	Personnel Exp. 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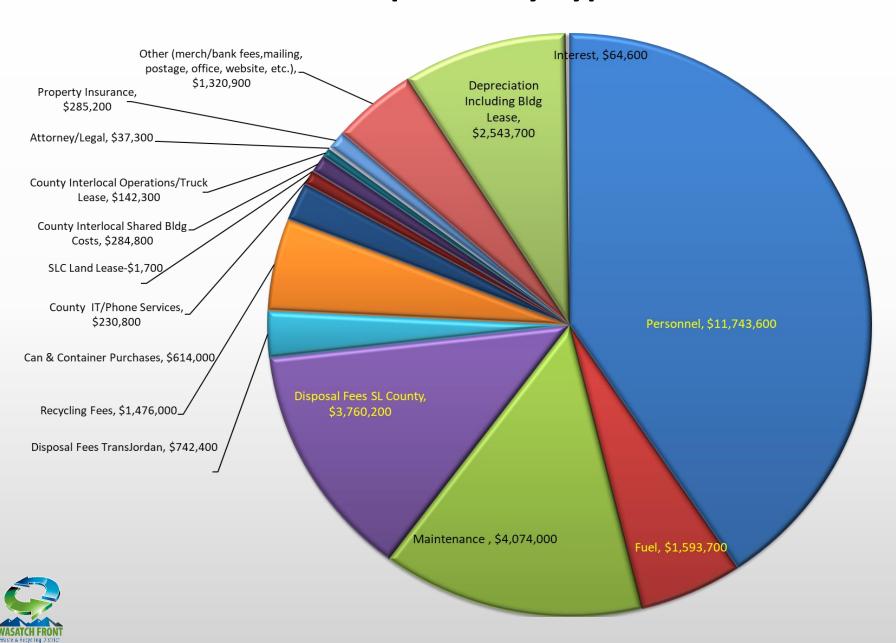
2024 Capital Expenses



Capital Expenditures 2024	Budget		
Description		Amount	
Four Side Load Trucks	\$	1,751,400	
Three Light Duty Trucks		213,000	
One Hooklift Truck-SCRP		180,000	
One Cabover Truck - Container Delivery/Repair		72,000	
Subtotal	\$	2,216,400	
Carry Over from 2023			
Two Side Load Truck Bodies		398,802.00	
Eight Side Load Trucks		3,402,720.00	
Total	\$	6,017,922.00	



2024 Expenses by Type



Cash Projections

Operational Expenses for 2024-2026 calculated at 98% of budgeted/projected amounts.

	Actual 2020	Actual 2021	Actual 2022	Estimate 2023	Tentative Budget 2024	Projected 2025	Projected 2026	Projected 2027
Beginning Cash & Investment Bal. Truck Sales - Net Proceeds	\$ 10,493,725 533,435	354,825	374,269	123,484	636,000	300,000	520,000	(3,288,630) 525,000
Cash Total Revenues	11,027,160 21,847,724	10,446,927 22,080,361	9,875,964 22,018,574	9,931,659 25,588,479	11,200,456 25,774,600	5,586,438 25,953,845	1,610,243 26,213,134	(2,763,630) 26,475,015
Operational Expenses Less Non-Cash Depreciation Adjusted Expenses	(22,214,529) 2,192,892 (20,021,637)	(22,342,588) 2,106,525 (20,236,063)	(23,623,587) 2,219,580 (21,404,007)	(25,516,021) 2,119,165 (23,396,856)	(28,214,396) 2,543,700 (25,670,696)	(29,378,463) 2,951,523 (26,426,940)	(30,413,603) 3,207,596 (27,206,007)	(31,394,223) 3,384,613 (28,009,610)
Capital Expenditures	(2,761,145)	(2,789,530)	(682,356)	(1,558,826)	(6,017,922)	(4,023,100)	(3,906,000)	(3,910,404)
Ending Cash & Investment Bal. Cash/Operational Expenses	\$ 10,092,102 45%	\$ 9,501,695 \$ 43%	9,808,175 42%	\$ 10,564,456 \$ 41%	5,286,438 \$ 19%	1,090,243 \$ 4%	(3,288,630) \$	(8,208,629) -26%
Net OPEB Liability	\$ 1,300,521	\$ 1,387,127 \$	955,140	\$ 955,140 \$	955,140 \$	955,140 \$	955,140 \$	955,140



The Board's policy: A desired 20% year-end cash balance, which is approximately three months of expenditures. Raise fees when future projections show a 5% year-end cash balance.

2024 Fees Overview

Residential Fee Increases to Assist with Increased Costs:

The Town of Brighton/Big Cottonwood Canyon for front load dumpsters and garbage compactor services.

- Full-time Residents: \$2.00 per month increase from \$16.00 to \$18.00 per month/\$54.00 per quarter/\$216.00 annual.
- Seasonal Residents: \$2.00 per month from \$9.75 to \$11.75 per month/\$35.25 per quarter/\$141.00 annual.

Special Services Fee Increases for Front Load Container Collection Services.

Increases to assist with rising labor, fuel, maintenance, tipping fees and recycling processing fees.

- 10% fee increase for front load garbage containers.
- 18% front load recycling containers.
- Other increases for Non-Residential Collections, Special Events and Delivery Fees.

Other Special Services/Non-Residential Services Changes:

Discontinue District pricing to ensure equity for all municipal partners while assisting to cover increased costs for services. Staff will consider economies/efficiencies of scale in agreements with municipalities with multiple collections and service levels at the same facilities. These will be reviewed and approved by the Board of Trustees as part of the agreements.

Please see the following pages for the 2024 Fee Schedule with the details.



Wasatch Front Waste and Recycling District 2024 General Fee Schedule

WASAICH FRONT Waste & Recycling Dispired 2024 General Fee Schedule						
Residential Fees						
Waste/Recycling Collection Fees	2024 Monthly	2024 Quarterly	2024 Annual	2023 Monthly	2023 Annua	
Garbage and Recycling-1st Cans Garbage Waste-Additional Can (each can) Recycle-Additional Can (each can) Full-time Residents (Big Cottonwood Canyon (Compactor Use)) Seasonal Residents (Big Cottonwood Canyon) Indigent/Hardship Relief Green Waste-1st Can Green Waste-Additional Can (each can) Glass Waste-1st Can Glass Waste-Additional Can (each can)	No Change No Change No Change \$18.00 \$11.75 No Change No Change No Change No Change No Change	\$54.00 \$35.25	\$216.00 \$141.00	\$19.50 \$19.50 \$5.00 \$16.00 \$9.75 \$9.75 \$10.50 \$3.00 \$8.50 \$2.50	\$234.00 \$234.00 \$60.00 \$192.00 \$117.00 \$117.00 \$126.00 \$36.00 \$102.00 \$30.00	
Residential Can Fees	2024			20	023	
Garbage, Recycle & Green Second Can Start-up Fees	No Change			\$55.0 \$14 \$7 \$7 \$7	00 each 00 each 40.00 0.00 0.00 0.00 0.00	
Trailer Program Fees	2024			20	023	
Green Waste Trailer Bulk Waste Trailer (Includes 2 Tons) Additional Fees	No Change			\$19 Var \$1: \$1 \$4 \$5 \$5 \$4 \$19	5.00 00.00 iiable 5.00 2.00 1.00 6.00 5.00 90.00 5.00	
Additional Pro-	2024			1 2	222	
Additional Fees Bank-NSF (up to) Bank/Admin Fees (Customer Error) Administration Fee. Interest or Late Payments	2024 No Change			\$20.00 \$5-\$50 8% of balance 18% APR		
Special Services, Non-Residentia	I Accounts					
Garbage Increase 10%	2024 Monthly	2024 Quarterly	2024 Annual	2023 Monthly	2023 Annua	
4-Yard Front Load Container 1 X per Week 2 X's per Week. 3 X's per Week. 4 X's per Week. 5 X's per Week.	\$99.00 \$187.00 \$275.00 \$363.00 \$451.00	\$297.00 \$561.00 \$825.00 \$1,089.00 \$1,353.00	\$1,188.00 \$2,244.00 \$3,300.00 \$4,356.00 \$5,412.00	\$90.00 \$170.00 \$250.00 \$330.00 \$410.00	\$1,080.00 \$2,040.00 \$3,000.00 \$3,960.00 \$4,920.00	
6-Yard Front Load Container 1 X per Week	\$143.00 \$275.00 \$407.00 \$539.00 \$671.00	\$429.00 \$825.00 \$1,221.00 \$1,617.00 \$2,013.00	\$1,716.00 \$3,300.00 \$4,884.00 \$6,468.00 \$8,052.00	\$130.00 \$250.00 \$370.00 \$490.00 \$610.00	\$1,560.00 \$3,000.00 \$4,440.00 \$5,880.00 \$7,320.00	
8-Yard Front Load Container 1 X per Week	\$187.00 \$363.00 \$539.00 \$715.00 \$891.00	\$561.00 \$1,089.00 \$1,617.00 \$2,145.00 \$2,673.00	\$2,244.00 \$4,356.00 \$6,468.00 \$8,580.00 \$10,692.00	\$170.00 \$330.00 \$490.00 \$650.00 \$810.00	\$2,040.00 \$3,960.00 \$5,880.00 \$7,800.00 \$9,720.00	
Recycling Increase 18%	2024 Monthly	2024 Quarterly	2024 Annual	2023 Monthly	2023 Annua	
4-Yard Front Load Container 1 X per Week	\$98.00 \$165.20 \$241.90 \$118.00 \$224.20	\$294.00 \$495.60 \$725.70 \$354.00 \$672.60	\$1,176.00 \$1,982.40 \$2,902.80 \$1,416.00 \$2,690.40	\$95.00 \$140.00 \$205.00 \$100.00 \$190.00	\$1,140.00 \$1,680.00 \$2,460.00 \$1,200.00 \$2,280.00	
2 X's per Week	\$224.20 \$330.40 \$159.30 \$306.80 \$454.30	\$991.20 \$991.20 \$477.90 \$920.40 \$1,362.90	\$1,911.60 \$3,681.60 \$5,451.60	\$190.00 \$280.00 \$135.00 \$260.00 \$385.00	\$2,280.00 \$3,360.00 \$1,620.00 \$3,120.00 \$4,620.00	
Automated Cans (Side Load)	2024 Monthly	2024 Quarterly	2024 Annual	2023 Monthly	2023 Annua	
Garbage Can	\$11.00	2024 Quarterly	zuz4 Annual	2023 Wonthly	2023 Annual	



Wasatch Front Waste and Recycling District 2024 General Fee Schedule

Special Events Garbage	2024 Fees		2023 Fees	
Automated (Side Load) 90 Gallon Black Can (per can per dump)			\$5.00	
4-Yard Front Load Container (per can per dump)	\$95.00		\$90.00	
6-Yard Front Load Container (per can per dump)	\$135.00		\$130.00	
8-Yard Front Load Container (per can per dump)	\$175.00		\$170.00	

Special Events Recycling	2024 Fees		2023 Fees	
Automated (Side Load) 90-gallon Blue Can (per can per dump)	\$6.00		\$3.00	
4-Yard Front Load Container (per can per dump)	\$90.00		\$75.00	
6-Yard Front Load Container (per can per dump)	\$120.00		\$100.00	
8-Yard Front Load Container (per can per dump)	\$155.00		\$135.00	

Delivery Fee	2024 Fees	2023 Fees
Trailer - Per Load of Cans (2 Front Load or 36-90-gallon)	\$110.00 \$110.00 \$65.00	\$100.00 \$100.00 \$55.00

Special Cleanup Services for Municipalities

	2024 Fees	2023 Fees
14-Yard Roll-off Container up to 1 ton Additional Tonnage per ton price at Dumping Facility	No change in fee. Limit 1 ton. \$29.00-\$41.00 per ton.	\$125.00 \$27.00-\$37.00 per ton
Additional Fees	\$15.00 \$12.00	
Tires (each) Tires on Rim (each) Loads over 1 ton; per ton	\$4.00 \$5.00 From 2 tons to 1 ton. No change in fee.	